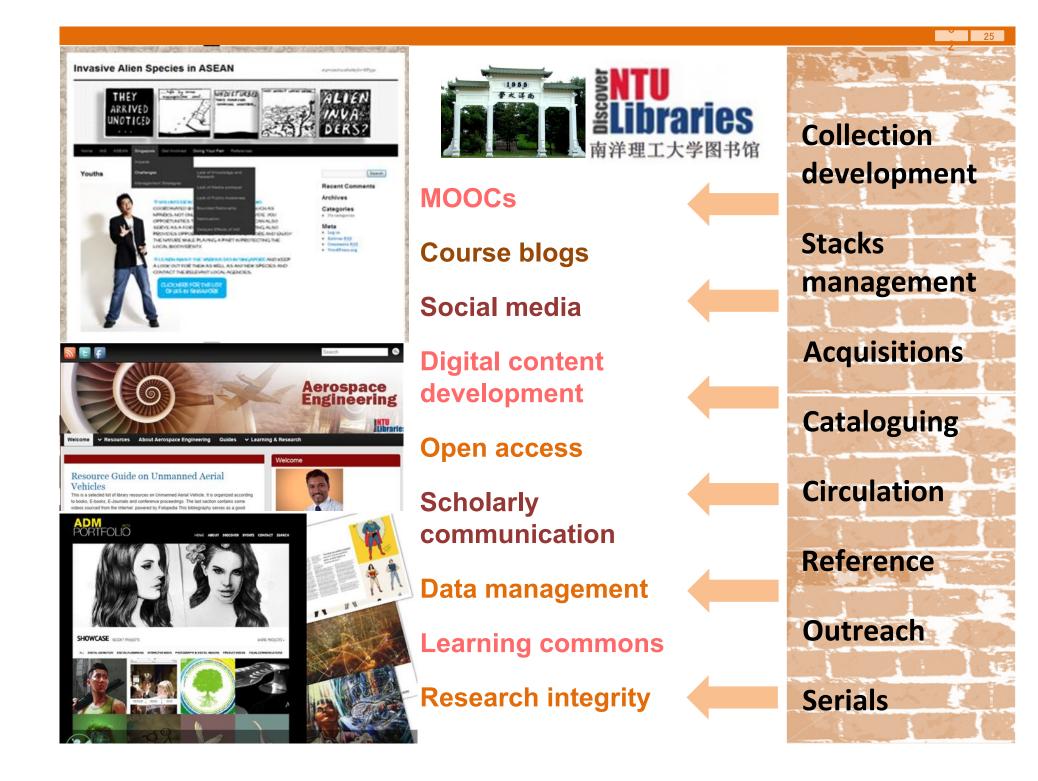
### The 5 Rules of Engagement for Librarians - à la Ranganathan's Five Laws of Library Science 图书馆员融入读者的5条规则-以阮甘纳赞的图书馆学五定律

Choy Fatt Cheong 蔡发翔 Nanyang Technological University

新加坡 南洋理工大学图书馆

Web services librarian Online instructional design librarian E-services librarian Planning and data services coordinator Digital humanities librarian Social Sciences data librarian Digital technology development librarian Repository manager Application support librarian Education Research Manager Research data and metadata librarian Digital Asset librarian Data management services librarian Digital project librarian Continuing education consultant Manager of digital experience Digital scholarship librarian Copyright/licensing librarian

> Librarians moving into new work areas



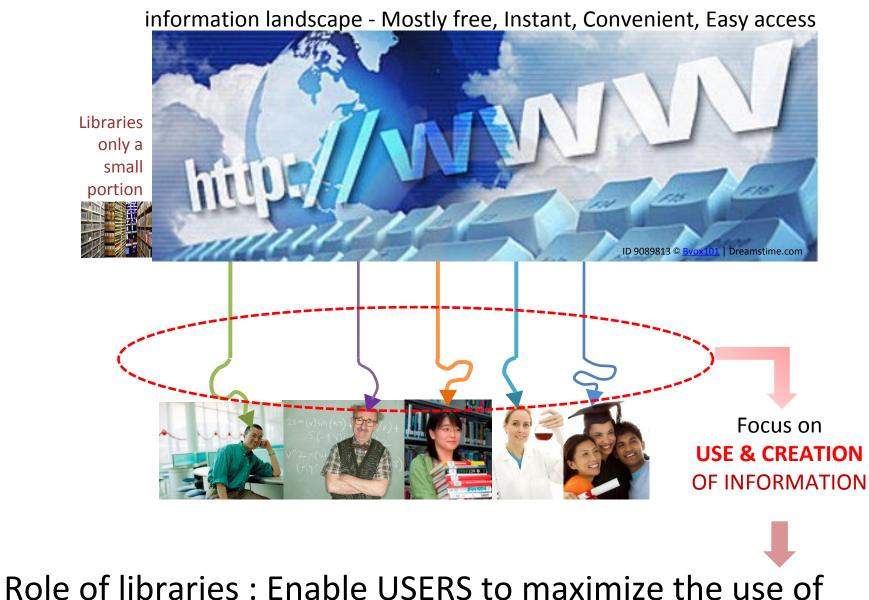
# Shift of focus from **COLLECTION**



## to USERS

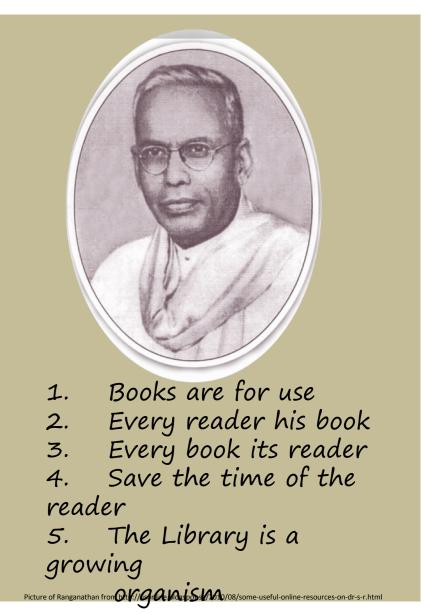


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cumulated knowledge of mankind, wherever it may be.



### Ranganathan's Five Laws of Library Science

- Places the user at the centre of everything that the Library does
- Therefore users are the key to all successful libraries

Libraries today realize the importance of strong engagement with users

#### What is user engagement?

It is the librarian's interaction with the user which motivates the latter to want to use the library's services continuously.

- Librarians must prepare themselves expertise, skills and attitude - to make the engagement meaningful & useful to the user
- Librarians must create and sustain a positive long term working relationship with the user
- All librarians in a library must have a common and consistent approach and philosophy in relating to users

# Five Rules of Engagement for librarians 图书馆员融入读者的5条规则

A guide on how we should approach our work as librarians from a user-centric perspective

Inspired by Ranganathan Five Laws of Library Science

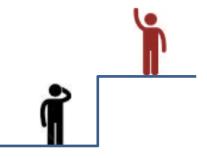


# **FIRST RULE**

# Librarians are experts 每个馆员是一位专家

## First Rule - Librarians are experts

- A user will only engage with a librarian if he can gain something useful
- Librarians must offer expertise, not just administrative power to engage users successfully
- Asymmetry of knowledge between librarian and user in information domain is necessary



## What is the librarian's expertise?

- Deep understanding, practical knowledge and experience
- Users' information seeking behavior
  - The characteristics of information & knowledge, use and creation
- The nature of the information environment
- Strong in facilitation rather than provide "expert answers"

**(**Stover, 2004)

"The postmodern librarian will recognize that professional resources and professional knowledge are not secret commodities to be protected or monopolized. Instead, this librarian will seek to share these gifts with patrons in a relational, interdependent, and non-hierarchical manner" This type of expertise fit in very well in this era of self-empowered individuals

Expertise is the foundation for successful user engagement

# **SECOND RULE**

# Every librarian a friend of users 每个馆员是读者的朋友

#### Second Rule – Every librarian a friend of users

Friends are people whom we can trust and rely on for help

Patient, supportive, understanding, eager to please, not patronizing Treat our users as we treat friends!

Dunbar number – a limit to number of stable relationships More of an attitude than of a personal nature

Empathy



Each user is different and should be treated as individual accordingly

# A willingness to share – finding common ground with our users

Librarians have wide connections & perspective of the community



#### Friends

Users are not allowed to enter library offices. *friend* In case when a user needs to consult a librarian, he should make an appointment one *Friends* day before. Users must pay fines promptly otherwise their loan privileges will be withdrawn immediately Thinking of users as friends when planning library services & systems

Think of users as friends - removes communication barriers, build greater rapport – increase value of engagement

# **THIRD RULE**

Every encounter with users should add value to them 每次与读者接触都应该让读者受益

#### Making every encounter counts

- Librarianship is a service oriented profession depends on encounters to deliver services – face-to-face or virtually
- Successful encounter user obtain something needed
- Unfulfilled encounter user unable to obtain – what is needed

Offer alternatives

Create opportunities for future successful encounters

#### The uniqueness of a library encounter

**Commercial transaction** 

Consumer gets goods neededSupplier gets profit

#### Library transaction

- Users get services or resources (mostly free)
- Library gets continued patronage and goodwill

Libraries are considered more trustworthy because of noncommercial and non-partisan stance

Every good encounter counts towards better engagement in the future



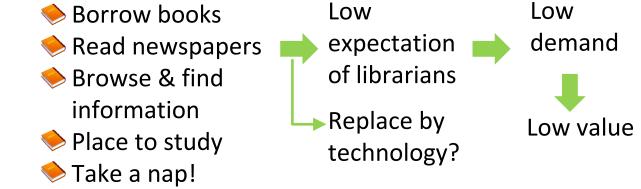
# FOURTH RULE

Users must have high demand and expectation of librarians

读者应该对图书馆员有很高的要求和期望

# Low expectation - Librarians are seen more as administrators

Typical perception of libraries

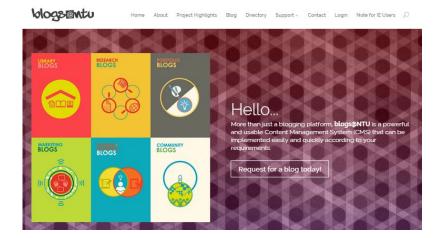


Less common Perception



# If people expect more, it shows their recognition of our value

Librarians must not shy away for fear of more work or lack of confidence in entering new areas



- Important to be proactive, less cautious Generate DEMAND!
- Greater demand is a measure of the value of our work

# FIFTH RULE

The Library's critical role in knowledge work must be widely recognized and acknowledged

图书馆在知识工作上的重要作用 应当被广泛认同 Low awareness on actual roles and societal contribution of librarians compared with other professions



Answorth Rand Sportford, 6\* Librarian of Congress, 1897

How about a librarian?

Articulating a higher role

Role of libraries

The preservation and transmission of the cumulated knowledge of mankind?

#### **Role of librarians**

Facilitate the use of recorded knowledge for learning, understanding and creation of new knowledge?

# Importance of better awareness of librarians' roles among users

- Users more disposed towards greater involvement by librarians in their work and needs
- Create more opportunities for engagement and involvement
- Lead to more exploration and development of the roles of libraries and librarians

# The Five Rules of Engagement

- Librarians are experts
  - Every librarian is a friend of users



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Every encounter with users should add value to them



Users must have high demand and expectation of librarians



The Library's critical role in knowledge work must be widely recognized and acknowledged

### Uses of the Five Rules

An expression of the user-centred philosophy of libraries directed at librarians

- Discussion with staff members on common values
- Align current practices to user-centred approach
- A framework for training and introducing new staff on user-centred philosophy

## CONCLUSION

- Librianship is undergoing profound changes today
- Users determine the success and failure of libraries
- User engagement is critical librarians are the primary agents in engaging with users
- The Five rules provide a framework to guide librarians in practising user-centred and userengagement work

## **END OF PRESENTATION**

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